Transforming Knowledge Management using Generative AI: From Theory to Practice



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Transformative Research Question: Driver of the research: RQ1: How GenAl can transform KM? Our experience from Al What are the GenAl use cases for KM? analysis and advisory sessions within Finnish Al Region Authors' own EDIH project (FAIR) Al advisory experience https://www.fairedih.fi 60+ companies Approx. 30 are implementing GenAl GenAl for knowledge access: **Needs and opportunities** 25 15 Literature review 10 Academic & Industrial KM, GenAl usage **GenAl for KM:** Theory-enhanced use cases Technology **Empirical Research** Needs of companies Insights from experts Interviews Seminar Seminar Co-creation sessions Co-creation sessions **GenAl for KM: Industry-focused use cases**

The list of generic GenAl-based knowledge services with domain-specific examples

Knowledge	Generic Al-based	Service/product	Onboarding of new	Skills management
process	knowledge services	design use cases	employees use cases	use cases
Knowledge Creation	Idea GenerationContent SynthesisLearning & Reflection Aid	 Analyzing customer feedback Generating product/service ideas 	 Role-specific training content Concise summaries of documents 	Identifying employee skillsDefining skill needs for a project
Knowledge Capture and Organization	 Guided knowledge acquisition Automated tagging Knowledge curation Knowledge coversion 	 Classifying reusable product components Synthesizing design guidelines & practices 	 Auto-tagging and categorizing policies & procedures Automatic content updates 	Updating skill profilesCurating skill catalogs
Knowledge Access	 Chatbot interface Enhanced search Personalized content Expert search & recommendations 	 Suggesting product elements Product launch steps suggestions 	 Answering new hire queries Role-based alerts & recommendations Suggesting similar interests or roles 	 Finding specialist for required expertise Recommending experts for specific tasks, projects or questions.

- 20+ companies from various sectors participated in interviews.
- Awareness-raising seminar on "Generative AI-Enhanced Knowledge Management in Business." (May 2024)
- Seminar included a panel discussion with AI and KM industry experts.
- 20+ onsite and 20+ online participants attended.

Knowledge process | Generic use cases

- 6 Finnish companies joined in-depth use-case analysis and co-creation workshops.
- Collaboration with the University of Helsinki and Tampere University.

The industry-focused prioritized list of the most needed GenAl use cases for KM

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	Knowledge access	Al assistance for talking to the company's data and systems ("ChatGPT" for the company's own documents/data)	 Chatbot for manuals/documents Conversational agent for dental videos GenAl assistant for scheduling/optimization
	Knowledge creation	Report and document creation assistance (project reports, business proposals/offers)	 Sales order assistant Reports generation assistant Customer proposal generation Project summary reports Easy-to-read summaries for customers Verbal interpretation of financial reports
	Knowledge capture	Speech to structured documents conversion	 Incident reporting assistant Finnish transcript extraction and translation Diary generation from speech

Implementation Research Questions

RQ2: What are the challenges of using GenAl for KM, and how can they be addressed?

- Compatibility and integration challenges with existing KM systems
- Data privacy, confidentiality, and compliance concerns Change management and alignment of AI capabilities
- with established workflows Addressing hallucinations, biases, and limited real-world
- understanding in GenAI models
- Navigating regulatory, ethical, and governance challenges

RQ3: What are the research tasks associated with applying GenAl for KM?

- Identify knowledge tasks suitable for GenAI to maximize business value.
- Develop data pipelines for efficient data collection, preparation, and updates for LLMs.
- Create and integrate domain-specific knowledge graphs with LLMs for better accuracy.
- Ensure scalability, explainability, and accuracy in GenAl KM solutions.
- Address ethical and regulatory challenges in GenAI use
- within organizations.

RQ2, RQ3, RQ4

RQ4: How to enable companies develop GenAI-enhanced KM solutions?

Company-specific use cases

- Develop a GenAl-enhanced toolkit for KM processes using domain-specific approach
- Provide software, method, and content components in the toolkit
- Integrate advanced RAG and knowledge graph
- Ensure scalability, accuracy, explainability, and traceability
- Explore compliance with data privacy and regulatory
- frameworks

GenAl-Enhanced KM Solution Proposal

GenAl Toolkit Software Components Method Components Content components Modules, code libraries, customized Guidelines, process models, Reusable knowledge templates products models **Knowledge Processes** Creation, synthesis, access

Generic

technologies

- Doc access assistant Doc creation assistant
- Speech to structured doc

Company-Specific

- Chatbot for manuals
- Customer proposal generation

RQ1

• Incident reporting assistant



Use Cases



